# **Driving Change 2020**

How shifting worker demographics, regulatory requirements & cyber threats present challenges – and opportunities to revitalize your member service

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#### Who likes change?







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### The pace of change is rapidly accelerating

First 3D Chip **3D Movies** Google Driverless Car Facebook Youtube Google Hybrid Cars **DVDs** Cell Phones WWW Windows Apple Macintosh MS-DOS Wordprecessor Microprocessor Man on Moon

How many here remember watching when the first astronauts walked on the moon in 1969?

Then we never dreamed of a computer that would fit in the palm of your hand, social media, streaming video, driverless cars....



1900 1950 2000 2050

# Changes shaping your fund office NOW:

- RISK
- Younger, more diverse, more mobile, more digitally savvy workforce
- Demand for new benefits priorities and options
- Shifting regulatory and compliance mandates
- Increasing threats to the security of data, funds and operational continuity



GOOD NEWS: There are many tools, partners and great ideas to help you navigate and take advantage of change!



# Trend #1: Demographic shifts

- Average age of US construction worker: 38.6
- ✦ Among American workers age 30 49:
  - ▲ 97% are online at least once daily
  - ▲ 47% go online mostly on their smartphones
  - ✤ 2/3 of Americans bank primarily online
  - 80% of financial, medical and other statements will be paperless within the next 5 years



### **Opportunity: serve your changing membership**

Secure online self-service web portals

- ✤ 24/7 information, balances, transactions
- Smartphone access from almost anywhere
- ✤ Frees customer service reps from routine inquiries
- Digital document delivery means significant savings over paper and postage
- ✤ Paperless delivery is more trackable than paper



#### Trend #2: benefit design shake-up

- Move to "variable"/shared risk pension models
- Healthcare costs rising
- Benefits increasingly in demand:



- ▲ Paid parental leave
- Mental health & substance abuse
  coverage
- Wellness programs

- Help with childcare and/or eldercare
- Continuing education
- Student debt relief



#### **Opportunity: build a 21st century plan**

- Analyze and map the needs of your changing workforce – what will drive bargaining strategy?
- Use big data to see outside your "silo"
- Select vendors, systems and employees invigorated by change, rather than fearful of it
- Use forward-looking benefit design as a recruiting/negotiating differentiator



### Trend #3: changing regulatory mandates

- ACA 2010 ≠ ACA 2020
  - Individual mandate gone
  - Regs now vary by state and keep changing
  - Court challenges and political uncertainty ongoing
- HIPAA harder to monitor due to privacy concerns
- Rehab for the Multiemployer Pension Act
- SECURE Act for Multiple Employer Plans



### **Opportunity: keep pace to stay compliant**

- Monitor issue updates and communication from national business and labor advocates (like NLM)
- New rules and regs take time to be approved and implemented – work that window!
- Work with vendor partners with a strong compliance record and established programs to meet changing regulatory requirements





#### Trend #4: Data theft & cyber crime

✤ In 2019, cyber crimes cost businesses \$2 TRILLION

- Expected to triple by next year
- + Half of all attacks target small business & organizations
- Ransomware attack every 14 seconds
- About 1 in 300 emails to your organization contain malware or phishing tools

### **Opportunity: tools & policies lock things down**



- Use two-factor authentication for all secure technology and email systems
- Educate employees about cyber criminals' tricks for getting access to secure info
- Invest in regular independent audits and analysis of your systems and tools
- Choose a security-savvy tech vendor!



#### Quick recap

- Hard to know what's just around the bend expect the unexpected
- ✤ Trends in 2020 may seem quaint by 2025
- Having reliable partners helps you use changing conditions to your advantage
- Change is the only constant choose to drive your organization forward!



#### **Questions?**





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